

February 20, 2009

The Honorable Nancy Pelosi  
Speaker,  
U.S. House of Representatives

The Honorable John Boehner  
Minority Leader,  
U.S. House of Representatives

The Honorable Steny Hoyer  
Majority Leader  
U.S. House of Representatives

Dear Speaker Pelosi, Majority Leader Hoyer and Minority Leader Boehner:

The undersigned represent many of the major consulting firms that provide actuarial services to single employer defined benefit pension plans and their sponsors in the United States. This letter summarizes our collective views and observations regarding the defined benefit pension funding issues caused by the current crisis in the financial markets.

Congress included important funding provisions in the Worker, Retiree, and Employer Recovery Act of 2008 ("2008 Act"). We very much appreciated the inclusion of these provisions, which were very helpful in reducing the funding burdens on many companies across the country. The 2008 Act also sent a hopeful signal to plan sponsors that Congress recognizes the challenges they are facing. On behalf of our clients, we want to thank Congress for its quick and effective action.

We understand that questions have been raised regarding the need for additional funding relief to address the challenges facing defined benefit plan sponsors. One of the specific questions is whether companies can simply address their funding burdens without the use of cash, i.e., through the use of credit balances (technically, "prefunding balances" and "funding standard carryover balances"). In this letter we address that issue. As described below, in the case of calendar year plans, the credit balances available at January 1, 2008 will generally be greatly diminished as of January 1, 2009; only a much reduced amount will be available for ameliorating the required 2009 contributions. Furthermore, even if remaining credit balances are waived to improve funded status, as measured for the purpose of determining the requirement to impose benefit restrictions on participants, a great number of plans will still be required to impose these restrictions.

### **Background**

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rates at the end of 2008 had an adverse effect on the funding levels that had been anticipated only two months earlier, thereby exacerbating the funding crisis brought on by the worst six month equity performance since The Great Depression. Needless to say, at the same time that funding obligations are increasing, companies' cash reserves have shrunk and companies' ability to borrow has diminished. The result is that the economic crisis is forcing companies to consider plan freezes, elimination of 401(k) plan matching contributions, contributions of assets other than cash, borrowing money at high interest rates (if loans are available at all), significant layoffs, or even plant closings, due, in part, to the companies' funding obligations.

Companies are also confronting having to tell their employees that long-promised lump sum benefits will be either fully or partially unavailable. For many companies, this lump sum restriction will take effect as early as April 1, 2009. For older employees who have been planning on receiving this lump sum, this news will be perceived as very unfair, and will further undermine their confidence and morale, especially in conjunction with the large decline in many employees' 401(k) plan balances. These same concerns exist for other popular forms of benefit, such as level income options, which attempt to provide a level combined amount of pension and Social Security benefits to plan participants, before and after the date on which Social Security benefits commence. Many private defined benefit plans in the United States have either a lump sum benefit or a level income option (or both). The benefit restriction rules apply to both options.

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- Especially after the PPA, the existence and use of credit balances varies widely from company to company. And not coincidentally many of the companies with the largest credit balances will be the best funded plans, with respect to which there may not be a funding obligation for 2009.

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respect to companies' ability to elect to value plan liabilities based on the full yield curve for any "applicable month". Another important issue is confirming that plan sponsors that did not use asset smoothing for 2008 may do so for 2009.

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We are all available for further discussion on these critical issues.

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Watson Wyatt Worldwide

CC: Representative James Clyburn, Majority Whip  
Representative Eric Cantor, Minority Whip

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The Honorable Harry Reid  
Majority Leader,  
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The Honorable Mitch McConnell  
Minority Leader  
U.S. Senate

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CC: Senator Richard J. Durbin, Majority Whip  
Senator Jon Kyl, Minority Whip



February 20, 2009

The Honorable Charles B. Rangel  
Chairman,  
U.S. House of Representatives  
Committee on Ways and Means

The Honorable Dave Camp  
Ranking Member,  
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CC: House Committee on Education and Labor  
Senate Committee on Health, Education, Labor and Pensions  
Senate Committee on Finance

February 20, 2009

The Honorable Max Baucus  
Chairman,  
United States Senate  
Committee on Finance

The Honorable Charles Grassley  
Ranking Member,  
United States Senate  
Committee on Finance

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Finally, we want to emphasize one critical point. In many cases, credit balances exist because companies made a conscious, responsible decision to contribute more than what was required in prior years. Moreover, the existence of these credit balances has been factored into long-range business plans. So a company may have based its business plan on not having to make contributions for 2009 or 2010 due to a large credit balance. If the economic downturn is allowed to disrupt those business plans and create a huge cash funding obligation for 2009 and 2010, that will mean the loss of many jobs.

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We have all thought a lot about possible proposals—including other proposals not listed above—that would provide much needed short-term relief. In fact, some of us have developed proposals that have been discussed with Congress. We would all be more than happy to discuss any relief proposals with you further in writing or in person.

We would also note that there are critical regulatory issues pending before Treasury right now with respect to funding. One key issue is conforming the regulations to the statute with respect to companies' ability to elect to value plan liabilities based on the full yield curve for any "applicable month". Another important issue is confirming that plan sponsors that did not use asset smoothing for 2008 may do so for 2009.

We appreciate your openness to considering our views on the funding situation. We do not believe that plans should remain underfunded and we are not advocating undermining the reforms enacted in the PPA. However, asking companies to make up too much of the 2008 plan losses too quickly will adversely affect job retention and our economic recovery, hurting both employers and employees/plan participants. As we have stated, it is our firm belief that the use of credit balances alone will not solve this serious pension funding problem.

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Watson Wyatt Worldwide

CC: Senate Committee on Health, Education, Labor and Pensions  
House Committee on Ways and Means  
House Committee on Education and Labor



February 20, 2009

The Honorable George Miller  
Chairman,  
U.S. House of Representatives  
Committee on Education and Labor

The Honorable Howard P. "Buck" McKeon  
Ranking Member,  
U.S. House of Representatives  
Committee on Education and Labor

Dear Chairman Miller and Ranking Member McKeon:

The undersigned represent many of the major consulting firms that provide actuarial services to single employer defined benefit pension plans and their sponsors in the United States. This letter summarizes our collective views and observations regarding the defined benefit pension funding issues caused by the current crisis in the financial markets.

Congress included important funding provisions in the Worker, Retiree, and Employer Recovery Act of 2008 ("2008 Act"). We very much appreciated the inclusion of these provisions, which were very helpful in reducing the funding burdens on many companies across the country. The 2008 Act also sent a hopeful signal to plan sponsors that Congress recognizes the challenges they are facing. On behalf of our clients, we want to thank Congress for its quick and effective action.

We understand that questions have been raised regarding the need for additional funding relief to address the challenges facing defined benefit plan sponsors. One of the specific questions is whether companies can simply address their funding burdens without the use of cash, i.e., through the use of credit balances (technically, "prefunding balances" and "funding standard carryover balances"). In this letter we address that issue. As described below, in the case of calendar year plans, the credit balances available at January 1, 2008 will generally be greatly diminished as of January 1, 2009; only a much reduced amount will be available for ameliorating the required 2009 contributions. Furthermore, even if remaining credit balances are waived to improve funded status, as measured for the purpose of determining the requirement to impose benefit restrictions on participants, a great number of plans will still be required to impose these restrictions.

### **Background**

Even after taking into account the 2008 Act, our clients are, on the average, facing funding obligations for 2009 that are far above the amounts required for 2008. This is consistent with our discussions with you last year, indicating that the provisions in the 2008 Act were a great first step but a second step would also likely be needed. In fact, we are now finding the burdens are even greater than we had projected in early December. The dramatic fall in interest rates at the end of 2008 had an adverse effect on the funding levels that had been anticipated only two months earlier, thereby exacerbating the funding crisis brought on by the worst six month equity performance since The Great Depression. Needless to say, at the same time that funding

obligations are increasing, companies' cash reserves have shrunk and companies' ability to borrow has diminished. The result is that the economic crisis is forcing companies to consider plan freezes, elimination of 401(k) plan matching contributions, contributions of assets other than cash, borrowing money at high interest rates (if loans are available at all), significant layoffs, or even plant closings, due, in part, to the companies' funding obligations.

Companies are also confronting having to tell their employees that long-promised lump sum benefits will be either fully or partially unavailable. For many companies, this lump sum restriction will take effect as early as April 1, 2009. For older employees who have been planning on receiving this lump sum, this news will be perceived as very unfair, and will further undermine their confidence and morale, especially in conjunction with the large decline in many employees' 401(k) plan balances. These same concerns exist for other popular forms of benefit, such as level income options, which attempt to provide a level combined amount of pension and Social Security benefits to plan participants, before and after the date on which Social Security benefits commence. Many private defined benefit plans in the United States have either a lump sum benefit or a level income option (or both). The benefit restriction rules apply to both options.

### **Credit Balances**

It has been suggested that credit balances are available to address this funding crisis, so that companies do not have to make much in the way of cash contributions. None of us is aware of any up to date national data on credit balances that could lead one to believe that credit balances are available to address this funding crisis. On the contrary, we can state definitively, based on our current day-to-day work with a huge number of clients across the country, including almost all (if not all) major corporations that sponsor defined benefit plans, that credit balances do not solve the funding problem. In a large number of cases, credit balances will not be available to satisfy minimum funding obligations, because the credit balances have been waived in whole or in part. In other cases, credit balances never existed.

Credit balances that existed at the beginning of 2008 are unlikely to provide substantial relief for several reasons:

- Credit balances are reduced by the negative investment results of 2008. This will cause many balances to decrease by 20%-40%, consistent with the investment return for the year.
- Many plans will be faced with a mandatory waiver of credit balances to avoid benefit restrictions. Other plans may voluntarily waive credit balances to improve their funded status, as such funded status is determined in accordance with the Pension Protection Act ("PPA").
- Much higher amortizations in 2009 of the 2008 losses will quickly exhaust most remaining credit balances.
- Especially after the PPA, the existence and use of credit balances varies widely from company to company. And not coincidentally many of the companies with the largest credit balances will be the best funded plans, with respect to which there may not be a funding obligation for 2009.

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### **Possible Proposals**

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We would also note that there are critical regulatory issues pending before Treasury right now with respect to funding. One key issue is conforming the regulations to the statute with respect to companies' ability to elect to value plan liabilities based on the full yield curve for any "applicable month". Another important issue is confirming that plan sponsors that did not use asset smoothing for 2008 may do so for 2009.

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CC: House Committee on Ways and Means  
Senate Committee on Finance  
Senate Committee on Health, Education, Labor and Pensions

February 20, 2009

The Honorable Edward Kennedy  
Chairman,  
United States Senate  
Committee on Health, Education,  
Labor and Pensions

The Honorable Michael Enzi  
Ranking Member,  
United States Senate  
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